

### Second Quarter Report June 30, 2018

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#### **GENERAL**

This Management's Discussion and Analysis (the "MD&A") dated as of August 9, 2018 of Acasta Enterprises Inc. ("Acasta" or the "Company") should be read in conjunction with the Company's unaudited condensed consolidated interim financial statements for the three and six months ended June 30, 2018 (the "Financial Statements") that were prepared in accordance with International Accounting Standard 34 Interim Financial Reporting ("IAS 34") as issued by the International Accounting Standards Board ("IASB"). The Financial Statements and this MD&A are presented in Canadian dollars, unless otherwise noted.

Additional information relating to the Company, including the Company's annual information form for the year ended December 31, 2017 (the "AIF"), is available under Acasta's profile on the Canadian System for Electronic Document Analysis and Retrieval ("SEDAR") at www.sedar.com.

#### NOTE TO INVESTORS CONCERNING FORWARD-LOOKING STATEMENTS

The Company's public communications may include written or oral forward-looking statements. Statements of this type are included in this MD&A, and may be included in other filings with the applicable Canadian regulators, stock exchanges or in other communications. All such statements constitute forward-looking information within the meaning of applicable securities law and are made pursuant to the "safe harbour" provisions of such applicable securities laws. Forward-looking statements may include, but are not limited to, statements about anticipated future events or results, including comments with respect to the Company's objectives and priorities for 2018 and beyond, strategies or further actions with respect to the Company, including the acquisition or disposition by the Company of businesses or assets, paying down amounts outstanding under the Credit Facility and the US Credit Facility (as hereinafter defined), and the Company's future business operations, financial performance and condition. Forward-looking statements are statements that are predictive in nature, depend upon or refer to future events or conditions and are identified by words such as "will", "expects", "anticipates", "intends", "plans", "believes", "estimates" or similar expressions concerning matters that are not historical facts. Such statements are based on current expectations of the Company's management and inherently involve numerous risks and uncertainties, known and unknown, including economic factors. The forward-looking information contained in this MD&A is presented for the purpose of assisting shareholders in understanding the Company's business and strategic priorities and objectives as at the periods indicated and may not be appropriate for other purposes.

A number of risks, uncertainties and other factors may cause actual results to differ materially from the forward-looking statements contained in this MD&A, including, among other factors, those referenced in the section entitled "Risk Factors" in the AIF.

Forward-looking statements contained in this MD&A are not guarantees of future performance and, while forward-looking statements are based on certain assumptions that the Company considers reasonable, actual events and results could differ materially from those expressed or implied by forward-looking statements made by the Company. Prospective investors are cautioned to consider these and other factors carefully when making decisions with respect to the Company and to not place undue reliance on forward-looking statements. Circumstances affecting the Company may change rapidly. Except as may be expressly required by applicable law, the Company does not undertake any obligation to update publicly or revise any such forward-looking statements, whether as a result of new information, future events or otherwise. These cautionary statements expressly qualify all forward-looking statements in this MD&A.

### NOTE TO INVESTORS CONCERNING NON-IFRS FINANCIAL PERFORMANCE MEASURES

This MD&A contains certain financial performance measures, including "adjusted net income (loss)", "EBITDA" and "adjusted EBITDA" that are not recognized under IFRS. These measures may not be comparable to data presented by other companies. For a reconciliation of these measures to the most directly comparable financial information presented in the Financial Statements in accordance with IFRS, see the section entitled "Non-IFRS Financial Performance Measures" of this MD&A.

Adjusted net income (loss) is calculated by adjusting net income (loss) as reported in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for the exclusion of certain other income and expense items determined in accordance with IFRS. The Company believes that this measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. Adjusted net income (loss) is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

EBITDA is calculated by adjusting net income (loss) as reported in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for finance costs, current and deferred income tax, depreciation and amortization expenses. The Company believes that this measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. EBITDA is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

Adjusted EBITDA is calculated by adjusting net income (loss) as reported in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for the exclusion of certain other income and expense items determined in accordance with IFRS (the calculation for adjusted net income (loss) and then further adjusting for finance costs, current and deferred income tax, depreciation and amortization expenses, foreign exchange and impairment charges. The Company believes that this measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. Adjusted EBITDA is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

### **BUSINESS OVERVIEW**

### **Objectives and Strategy**

On March 27, 2018, Acasta closed the sale of its Stellwagen business unit (the "Stellwagen Sale Transaction") to an entity that is indirectly owned by certain Stellwagen Vendors (as hereinafter defined) and other investors (the "Purchaser"). See the "Overview of Continuing and Discontinued Operations — Discontinued Operations — Aviation Reportable Segment" section of this MD&A for further details.

On June 1, 2018, Acasta completed the sale of JemPak Corporation to a wholly-owned subsidiary of Henkel AG & Co. KGaA. See the "Overview of Continuing and Discontinued Operations — Consumer Products Reportable Segment" section of this MD&A for further details.

As at June 30, 2018, Acasta was comprised of a single private label consumer staples business — Apollo Health and Beauty Care Inc. ("Apollo").

Apollo is one of the largest private label personal care product manufacturers in North America, developing and manufacturing retailer-branded and private label products for major North American retailers. Apollo's products are sold in tens of thousands of stores across North America and its customer base spans

across major North American grocery, drug, and mass merchandise retailers, as well as wholesale clubs. In addition to private label, Apollo also manufactures products on a contract basis for many of its clients.

As of the date of this MD&A, Acasta's board of directors is considering a number of strategic alternatives beyond the sale of Stellwagen and JemPak to improve shareholder value and reduce Acasta's indebtedness.

### **Corporate Structure**

Prior to the QA Closing (as hereinafter defined), Acasta was a special purpose acquisition corporation incorporated under the laws of the Province of Ontario for the purpose of effecting a qualifying acquisition, more specifically an acquisition of one or more businesses or assets, by way of a merger, amalgamation, arrangement, share exchange, asset acquisition, share purchase, reorganization, or any other similar business combination involving the Company. See the "Initial Public Offering" section of this MD&A for more details on this stage of the Company's history.

On January 3, 2017, Acasta closed its qualifying acquisition (the "Qualifying Acquisition") under Part X of the TSX Company Manual (the "QA Closing") of 100.0% of three businesses, concurrently with Acasta's launch as an investment and private equity management firm. Pursuant to the Qualifying Acquisition, Acasta acquired a commercial aviation finance advisory and asset management business, Stellwagen Group ("Stellwagen") and two private label consumer staples businesses, Apollo and JemPak. These acquisitions formed two distinct investment platforms and reportable segments: (1) Consumer Products (Apollo and JemPak); and (2) Aviation (Stellwagen). See the "Qualifying Acquisition" section of this MD&A for more details.

### **Initial Public Offering**

On July 30, 2015, the Company completed its initial public offering ("IPO") of 35,000,000 Class A restricted voting units (the "Class A Units") at a price of \$10.00 per Class A Unit for aggregate gross proceeds of \$350.0 million (the "IPO Closing"). Concurrent with the IPO Closing, Acasta's founders (the "Founders") purchased an aggregate of 1,400,000 Class B units of the Company (the "Class B Units") at an offering price of \$10.00 per Class B Unit, resulting in aggregate proceeds of \$14.0 million to the Company. Prior to the IPO Closing, on July 22, 2015, the Founders purchased 10,442,031 Class B shares of the Company (referred to as the "Founders' Shares") for an aggregate purchase price of \$25,000, or \$0.0024 per Founders' Share.

On August 5, 2015, the Company issued an additional 5,250,000 Class A Units at a price of \$10.00 per Class A Unit for aggregate gross proceeds of \$52.5 million pursuant to the exercise in full by the IPO underwriters of the IPO over-allotment option which was granted to them (the "IPO Over-Allotment Option"). Concurrently with the closing of the IPO Over-Allotment Option, the Founders purchased an aggregate of 118,124 Class B Units at an offering price of \$10.00 per Class B Unit, resulting in additional aggregate proceeds of approximately \$1.2 million to the Company.

Effective September 8, 2015, both the Class A Units, each consisting of one Class A restricted voting share (a "Class A Share") and one-half of a share purchase warrant (a "Warrant"), and Class B Units, each consisting of one Class B share of the Company (a "Class B Share") and one-half of a Warrant, separated. Upon separation, the Class A Shares and Warrants underlying the Class A Units commenced trading separately on the Toronto Stock Exchange (the "TSX").

The proceeds from the distribution of the Class A Units pursuant to the IPO and the IPO Over-Allotment Option were deposited into an escrow account with TSX Trust Company, as escrow agent, and invested in permitted investments until the QA Closing.

### **Qualifying Acquisition**

On the QA Closing, Acasta (through its wholly-owned subsidiaries) acquired:

- (a) substantially all of the assets of Apollo for total purchase consideration of \$397.2 million, comprised of \$159.3 million in cash consideration, \$233.9 million in share consideration (satisfied by the issuance of 23.4 million Class B Shares at \$10.00 per share) and an estimated \$4.0 million in other purchase consideration adjustments;
- (b) all of the issued and outstanding shares in the capital of JemPak for total purchase consideration of \$134.4 million, comprised of \$66.9 million in cash consideration and \$67.5 million in share consideration (satisfied by the issuance of 6.8 million Class B Shares at \$10.00 per share); and
- (c) all of the issued and outstanding equity interests comprising Stellwagen for total purchase consideration of \$385.4 million, comprised of \$96.5 million in cash consideration, \$228.3 million in share consideration (satisfied by the issuance of 22.8 million Class B Shares at \$10.00 per share) and \$66.5 million in other purchase consideration adjustments, partially offset by \$6.0 million in post-closing adjustments.

In aggregate, the Company issued a total of approximately 52.9 million Class B Shares at \$10.00 per Class B Share to the vendors of Apollo, JemPak and Stellwagen as share consideration in connection with the Qualifying Acquisition, of which an aggregate of 6.3 million Class B Shares were issued to the vendors of Apollo and Stellwagen under each of their respective backstop commitments. Concurrent with the QA Closing, Acasta completed a private placement of Class B Shares at \$10.00 per Class B Share for aggregate proceeds of approximately \$160.0 million, including \$130.0 million from certain of Acasta's institutional shareholders and new investors and \$30.0 million from the Founders.

On the QA Closing, all of the Class A Shares that were not submitted for redemption prior to Acasta's shareholder meeting to approve the Qualifying Acquisition were automatically converted into Class B Shares on the basis of one Class B Share for each Class A Share converted. Each redeeming holder of Class A Shares received an amount per Class A Share equal to \$10.04 per Class A Share so redeemed. After payment of the deferred underwriting commission to the IPO underwriters, the remaining proceeds held in escrow were released therefrom, and used to fund a portion of the aggregate purchase price for the Qualifying Acquisition.

In connection with the QA Closing, the Founders entered into an amended and restated forfeiture conditions and transfer restrictions agreement and undertaking (the "Forfeiture Agreement") with respect to the Founders' Shares. Pursuant to the Forfeiture Agreement, 50% of the Founders' Shares (the "Contingent Shares") are subject to forfeiture on the following terms: (i) 50% of the Contingent Shares will be forfeited unless the Company secures limited partner commitments of at least \$1 billion of capital for its private equity fund prior to January 3, 2019; and (ii) the remaining 50% of the Contingent Shares will be forfeited unless the Company achieves a Consumer Products Realization Event (as hereinafter defined) prior to January 3, 2019. A Consumer Products Realization Event can be the sale (partial or full) of both of Acasta's Consumer Products businesses to the private equity fund, a sale of the businesses to a third party, a strategic merger with other similar businesses, or a separate public listing of the Consumer Products businesses (on its own, the sale of JemPak does not constitute a Consumer Products Realization Event).

In addition to the forfeiture provisions described above, the Contingent Shares are restricted from transfer on the following terms: (i) until January 3, 2018, the Contingent Shares could not be transferred; (ii) for the period between January 3, 2018 and January 3, 2021, the Contingent Shares will only be transferable if the closing price of the Class B Shares exceeds \$15.00 for any 20 trading days within a 30-day trading period; and (iii) after January 3, 2021, the Contingent Shares will only become transferable if the closing share price of the Class B Shares exceeds \$18.00 for any 20 trading days within a 30-day trading period. If the Contingent Shares become unrestricted by any of the aforementioned conditions, 50% of the Contingent Shares may only be transferred if the Company has secured limited partner commitments of at least \$1 billion of capital for its

private equity fund prior to January 3, 2019, and the remaining 50% of the Contingent Shares may be transferred if the Company achieves a Consumer Products Realization Event prior to January 3, 2019.

As of January 3, 2018, the remaining Founders' Shares that are not Contingent Shares are no longer restricted from transfer.

Following the QA Closing, as at January 3, 2017, there were 92,677,798 Class B Shares issued and outstanding and 20,884,062 Warrants outstanding. Each full Warrant became exercisable on February 3, 2017 to purchase one Class B Share at an exercise price of \$11.50 until January 3, 2022.

The Class B Shares commenced trading on the TSX on January 6, 2017 under the symbol "AEF", concurrent with the delisting of the Class A Shares. The Warrants also trade on the TSX under the symbol "AEF.WT".

### OVERVIEW OF CONTINUING AND DISCONTINUED OPERATIONS

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components. The operating results of all remaining operating segments are reviewed regularly by the Company's interim Chief Executive Officer and interim Chief Financial Officer who are the chief operating decision makers ("CODM") for key decisions relating to resources to be allocated to the segments and for assessing their performance, in consultation with the board of directors of Acasta. Operating companies may be aggregated into a reportable segment based on the nature of the products and services, production process, customer base, distribution model and regulatory environment at the operating companies, as well as key financial metrics such as gross margin and projected long-term revenue growth.

As at June 30, 2018, the Company operated two distinct reportable segments (December 31, 2017 — three), being the Consumer Products and Other reportable segments (December 31, 2017 — Consumer Products, Aviation and Other reportable segments). Prior to the sale of JemPak on June 1, 2018, Acasta's Consumer Products portfolio included both Jempak and Apollo due to similarities in the type of customers, nature of products sold and methods of distribution between the two Companies. Subsequent to the sale, JemPak has been removed from this segment and included in discontinued operations (see the "Overview of Continuing and Discontinued Operations — Consumer Products Reportable Segment" section of this MD&A for further details). Acasta's Aviation portfolio was discontinued on March 27, 2018 as a result of the "Overview of Continuing and Discontinued Operations — Discontinued Operations — Aviation Reportable Segment" section of this MD&A for further details). Acasta's Other reportable segment includes the corporate parent entity of the Consumer Products reportable segment known as Acasta Enterprises Inc.

Acasta's CODM reviews the operating results, assesses performance, and makes capital allocation decisions with respect to the Consumer Products business. Therefore, Acasta has presented this business as a reportable segment for financial reporting purposes in accordance with IFRS 8 Operating Segments.

### $Continuing\ Operations -- Consumer\ Products\ Reportable\ Segment$

### Apollo

Based in Ontario, Canada, Apollo is one of the largest private label personal care product manufacturers in North America, developing and manufacturing retailer-branded and private label products for major North American retailers. Apollo's products are sold in tens of thousands of stores across North America and its customer base spans across major North American grocery, drug, and mass merchandise retailers, as well as wholesale clubs. In addition to private label, Apollo also manufactures products on a contract basis for many of its clients.

### Discontinued Operations — Jempak and Aviation Reportable Segment

On June 1, 2018, the Company closed the sale of Jempak to Henkel AG & Co and on March 27, 2018, the Company disposed of substantially all of the net assets in the Aviation reportable segment through their sale. Neither the Jempak component of the Consumer Products reportable segment or the Aviation reportable segment was previously classified as held-for-sale or as a discontinued operation and the results and OCI of Jempak and the Aviation segment for the comparative periods have been aggregated and disclosed separately from continuing operations.

#### **JemPak**

Based in Ontario, Canada, JemPak manufactures and distributes private label (store brand) laundry and dish cleaning products, including monodose dish and laundry packs, liquid laundry detergents and related chemicals, for mass merchandise, super, drug, club and dollar stores. JemPak has entrenched relationships with large North American retailers. JemPak's focus on R&D offers formulation, processing and manufacturing capabilities that we believe are difficult for its competitors to match.

On June 1, 2018, the Company sold 100% of its shares held in JemPak Corporation ("JemPak Sale Transaction"). JemPak was not previously classified as held-for-sale or as a discontinued operation as the sale was not highly probable prior to the current period. Given the sale transaction, the profit or loss for the comparative periods has been presented to reflect the results of JemPak as a discontinued operation separately from continuing operations.

The JemPak Sale Transaction was executed at a purchase price of \$118.0 million, subject to certain purchase price adjustments and a reduction for certain liabilities transferred. On close of the sale transaction, net cash proceeds of \$111.3 million was received by the Company and \$77.7 million (US \$59.9 million) was used to reduce debt, pay fees and accrued interest to the lenders under the Credit Facility and the U.S Credit Facility. Cash proceeds of \$38.7 million were used to reduce debt outstanding under the Credit Facility and pay fees and accrued interest to the lenders of the Company's Credit Facility. The JemPak Sale Transaction did not include any contingent consideration. However, post-closing adjustments related to the purchase price may still be applicable post-closing adjustments are not expected to be significant. The JemPak Sale Transaction subjects the Company to certain indemnities related to tax and environmental site remediation whose likelihood and magnitude will be determined at a future date.

### Stellwagen

Based in Dublin, Ireland, Stellwagen is a fully-integrated provider of asset management, technical management, and fleet and capital financing solutions to the global aviation industry and aviation investors. Stellwagen has developed specialized aviation industry knowledge and relationships with airlines, lessors, and other key aviation industry participants since its inception in 2013.

On June 1, 2017, Stellwagen effected the acquisition (the "ECN Acquisition") of ECN Commercial Aviation ("ECN") for total consideration of \$29.6 million. ECN arranges, co-invests and manages a portfolio of commercial aviation assets on behalf of institutional investors through a US-based team. The consideration includes 500,000 Class B Shares that were issued on April 5, 2018 to a wholly-owned subsidiary of ECN Capital Corp. at a deemed issuance price of \$2.01 per share and subject to a four month hold period, in full satisfaction of the remaining purchase price relating to the ECN Acquisition.

On July 5, 2017, the Company invested US \$100.0 million in return for ("Profit Participating Notes") PPNs in the Stelloan Investment Company I DAC ("Stelloan"), an entity controlled by Acasta which lended capital to airlines and lessors. On November 17, 2017, Stelloan sold all of its portfolio loans to Embassy Acquisition Facility I DAC ("Embassy"), an entity also controlled by Acasta, for consideration comprised of US \$118.0 million of cash and a US \$35.4 million equity note contingent return in Embassy. As the Company

consolidated both its investment in Stelloan and the operations of Embassy as part of the Aviation reportable segment, these intragroup investments were eliminated upon consolidation in the Financial Statements. On November 20, 2017, the nominal value of the Company's PPN investment was reduced to US \$51.0 million as a result of the closing of a revolving credit facility agreement by Embassy on November 17, 2017 (the "Portfolio Loan Revolver"). The resulting US \$49.0 million in proceeds from the Portfolio Loan Revolver was primarily redeployed within the Aviation reportable segment on initiatives including aircraft purchase deposits and pre-delivery payments.

On March 27, 2018, the Stellwagen Sale Transaction closed. Pursuant to a share purchase agreement (the "Purchase Agreement") with Martello Finance Company Limited ("Martello"), the Purchaser and Stellwagen Acquistion Corp., as vendor, Acasta agreed to sell Stellwagen to the Purchaser in exchange for:

- the cancellation of 26 million Class B Shares beneficially owned by Martello and certain other Acasta shareholders that are indirect shareholders of the Purchaser, representing approximately 27.2% of the issued and outstanding Class B Shares;
- the payment to Acasta of US \$35.0 million (\$45.0 million);
- downside protection of US \$5.0 million as a result of the proceeds realized from the monetization of Acasta's PPNs issued by Stelloan being below specified levels; and
- termination of the Stellwagen Earn-out valued at US \$7.0 million (see the "Results of Operations Stellwagen Earn-out" section of this MD&A for further details).

Acasta subsequently applied the proceeds from the Stellwagen Sale Transaction to satisfy a scheduled payment and additional amounts outstanding under the US Credit Facility.

Under the terms of the Purchase Agreement, Acasta retained ownership of the PPNs in order to oversee their monetization. On May 14, 2018, Acasta monetized its interest in the Stelloan PPNs for net proceeds of approximately US \$25.8 million, which were used primarily to pay down Acasta's US Credit Facility.

The sale of Stellwagen resulted in the Company's loss of control over Stelloan and Embassy as the Company no longer has the ability to direct the relevant operating activities of the entities. As a result of the loss in control, the Company ceased consolidating Stelloan and Embassy and derecognized the assets and liabilities of these subsidiaries as of the date of the Stellwagen Sale Transaction.

Details of the JemPak sale transaction and discontinued operations are set out below:

	For the period from April 1, 2018 to May 31, 2018	For the Three months ended June 30, 2017
Revenue	\$17,349 16,647	\$22,099 22,502
Income (loss) from discontinued operations before income tax	\$ 702 (1,000)	\$ (403) 83
Net loss from discontinued operations after income tax	\$ 298 (1,929)	\$ (320) 
Net loss from discontinued operations, net of tax	\$ (2,227)	<b>\$</b> (320)
	For the period from January 1, 2018 to May 31, 2018	For the Six months ended June 30, 2017
Revenue	<b>January 1, 2018</b>	months ended
	January 1, 2018 to May 31, 2018 \$ 42,059	months ended June 30, 2017 \$43,828
Expenses	January 1, 2018 to May 31, 2018 \$ 42,059	months ended June 30, 2017  \$43,828  44,707  \$ (879)

Cash flows provided by (used in) JemPak and recorded within results from discontinued operations for the periods prior to sale are presented below.

	For the period from January 1, 2018 to May 31, 2018	For the Six months ended June 30, 2017
Net cash flows provided by (used in) operating activities	\$ 5,548	\$(10,222)
Net cash flows used in investing activities	(3,305)	(37,685)
Net cash flows (used in) provided by financing activities	(1,293)	37,835
Net increase (decrease) in cash for the period	<b>\$</b> 750	<b>\$</b> (10,072)

Details of the disposal of JemPak Corporation are described below.

Consideration received	
Cash Proceeds	\$ 118,000
Less: cash held in JemPak	(3,938)
Net cash proceeds	\$ 114,062
Add: adjustment for normalized net working capital	5,243
Less: finance lease liability transferred to purchaser	(7,750)
Less: retention amounts	(228)
Net proceeds	\$ 111,326
Costs to sell	(4,210)
Net proceeds on disposal	\$ 107,116
Net proceeds on disposal	\$ 107,116
Carrying value of JemPak net assets	<b>\$ 107,116</b> (134,041)
	,
Carrying value of JemPak net assets  Assets <sup>(1)</sup> Liabilities	(134,041) 24,276
Carrying value of JemPak net assets Assets <sup>(1)</sup>	(134,041)
Carrying value of JemPak net assets  Assets <sup>(1)</sup> Liabilities  Net assets on disposal	(134,041) 24,276 <b>\$(109,765)</b>

<sup>(1)</sup> Excludes closing cash held in JemPak of \$3,938 as at May 31, 2018.

Details of the Stellwagen sale transaction and discontinued operations are set out below.

	For the Three months ended June 30, 2018	For the Three months ended June 30, 2017
Revenue	\$— —	\$25,122 (25,492)
Income (loss) from discontinued operations before income tax	\$— <u>—</u>	\$ (370) 27
Net (loss) income from discontinued operations after income tax	\$— <u>—</u>	\$ (397) —
Net (loss) income from discontinued operations, net of tax	<b>\$</b> —	<b>\$</b> (397)
	For the Six months ended June 30, 2018	For the Six months ended June 30, 2017
Revenue	months ended	months ended
	months ended June 30, 2018  \$ 22,489	months ended June 30, 2017 \$54,318
Expenses and loss on revaluation of loans receivable	months ended June 30, 2018  \$ 22,489  55,163  \$ (32,674)	months ended June 30, 2017 \$54,318 49,937 \$ 4,381

Cash flows provided by (used in) discontinued operations for the periods are presented below.

	For the period from January 1, 2018 to March 27, 2018	mont	or the Six hs ended 30, 2017
Net cash flows provided by operating activities	\$ 31,946 (65) (27,895)	(3	42,899 315,189) 282,424
Net increase in cash for the period	\$ 3,986	\$	10,134
Details of the disposal of the Aviation reportable segment are described be	elow.		
Consideration received or receivable Cash proceeds			45,042 (12,315)
Net cash proceeds  Cancellation of Class B Shares of Acasta  Cancellation of Stellwagen Earn-out payment  Fair value of PPN downside protection  Costs to sell			32,727 57,200 9,007 6,435 (1,907)
Net proceeds on disposal		. \$	103,462
Carrying value of Aviation reportable segment net assets			
Assets <sup>(1)</sup>		,	1,025,934) 843,119
Net assets on disposal	ication of other		(182,815)
comprehensive income items  Loss on receivable from Stellwagen Vendors, net  Net loss on foreign currency transaction for the year ended December 31, 2017 reclassified from	accumulated other		( <b>79,353</b> ) (1,501)
comprehensive income, net of tax			(29,377)
comprehensive income, net of tax		•	5,819
other comprehensive income, net of tax	ed from other		1,515
comprehensive income, net of tax		_	5,176
Loss on disposal of Aviation reportable segment, net of tax		. \$	(97,721)

<sup>(1)</sup> Excludes closing cash held in the Aviation reportable segment of \$12,315 as at March 27, 2018.

#### **BALANCE SHEET REVIEW**

	As at June 30, 2018				As at December 31, 2017						
	Continuing	Operations		Continuing Operations			itinued ations				
	Reportable	e Segments			Reportable	Segments					
STATEMENTS OF FINANCIAL POSITION (in thousands of Canadian dollars)	Consumer Products	Other	Acasta Consolidated	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated			
Cash and cash equivalents	\$ 206 26.813	\$ 2,768 706	\$ 2,974	\$ 207	\$ 14,412	\$ 3,188	\$ 8,332	\$ 26,139			
Trade and other receivables	42,491	/06	27,519 42,491	26,334 37,648	2,805	6,749 10,775	3,756	39,644 48,423			
Prepaid expenses and deposits	1,123	2,249	3,372	1,077	4,541	316	48,614	54,548			
Current portion of loans receivable	1,123	2,249	3,372	1,077	4,541		11,257	11,257			
Other current assets	12	6,433	6,445	103	5,431	_		5,534			
Property, plant and equipment	37,579	29	37,608	36,015	22	24,700	556,857	617,594			
Intangible assets	60,168		60,168	117,950	_	27,445	130,074	275,469			
Goodwill	_	_	_	30,418	_	76,493	69,641	176,552			
Long-term loans receivable	_	_	_	_	_	<i>′</i> —	189,974	189,974			
Non-current deposits	_	_	_	_	_	_	5,077	5,077			
Other non-current assets	_	_	_	_	_	_	12,889	12,889			
TOTAL ASSETS	\$ 168,392	\$ 12,185	\$ 180,577	\$ 249,752	\$ 27,211	\$149,666	\$1,036,471	\$1,463,100			
Accounts payable and accrued liabilities	21,103	7,079	28,182	19,039	4,638	5,192	8,238	37,107			
Current portion of long-term debt	60,244	12,318	72,562	51,828	143,994	32,530	48,383	276,735			
Income taxes payable	5,362	´ —	5,362	7,232	, —	<i>′</i> —	<i>'</i> —	7,232			
Other current liabilities	· —	477	477	329	5,800	496	7,708	14,333			
Long-term debt	_	_	_	_	_	_	707,211	707,211			
Deferred tax liabilities	3,262	_	3,262	10,365	_	9,483	458	20,306			
Other non-current liabilities	_	_	_	_	8,782	7,279	15,459	31,520			
TOTAL LIABILITIES	\$ 89,971	\$ 19,874	\$ 109,845	\$ 88,793	\$ 163,214	\$ 54,980	\$ 787,457	\$1,094,444			
Share capital	_	594,246	594,246	_	849,383	_	_	849,383			
Contributed surplus	338,252	(140,306)	197,946	340,940	(961,893)	95,327	525,926	300			
Warrants		3,939	3,939		3,939			3,939			
Deficiency	(259,831)	(465,568)	(725,399)	(179,981)	(27,432)	(641)	(249,050)	(457,104)			
Accumulated other comprehensive loss							(27,862)	(27,862)			
TOTAL SHAREHOLDERS' EQUITY	\$ 78,421	\$ (7,689)	\$ 70,732	\$ 160,959	\$(136,003)	\$ 94,686	\$ 249,014	\$ 368,656			
TOTAL LIABILITIES AND SHAREHOLDERS'											
EQUITY	\$ 168,392	\$ 12,185	\$ 180,577 	\$ 249,752	\$ 27,211	\$149,666	\$1,036,471	\$1,463,100			

Total assets as at June 30, 2018 of \$180.6 million decreased by \$1,282.5 million compared with December 31, 2017 total assets of \$1,463.1 million. Total liabilities as at June 30, 2018 of \$109.8 million decreased by \$984.6 million compared with total liabilities of \$1,094.4 million as at December 31, 2017. The decrease in total assets and total liabilities between December 31, 2017 and June 30, 2018 was due primarily to the June 1, 2018 sale of JemPak and the March 27, 2018 disposal of substantially all of the net assets in the Aviation reportable segment through their sale or by loss of control. See the "Overview of Continuing and Discontinued Operations — Discontinued Operations" section of this MD&A for more details on the impact of the sales of businesses on the Company's balance sheet.

Cash and cash equivalents of \$3.0 million as at June 30, 2018 was comprised primarily of \$0.2 million held in the Consumer Products reportable segment (compared with \$0.2 million as at December 31, 2017) and \$2.8 million held in the Other reportable segment (compared with \$14.4 million as at December 31, 2017). Total cash and cash equivalents of \$26.1 million as at December 31, 2017 also included \$8.3 million held in the Aviation reportable segment, which was disposed of through the Stellwagen Sale Transaction and \$3.2 that was incuded in the JemPak component of the consumer products segment. The \$23.2 million decrease in cash and cash equivalents between December 31, 2017 and June 30, 2018 was due primarily to the repayment and servicing of debt during the period.

Inventories of \$42.5 million as at June 30, 2018 compared with \$48.4 million as at December 31, 2017 and were comprised of \$21.7 million in raw materials, \$0.3 million in work in progress and \$20.5 million in finished goods held within the Company's Consumer Products reportable segment. The \$5.9 million decrease in inventories was due primarily to the sale of Jempak which held \$10.8M in inventory at December 31, 2017 partially offset by an inventory build-up designed to fulfill customer inventory on hand requirements.

Prepaid expenses and deposits (current and non-current) of \$3.4 million as at June 30, 2018 compared with \$54.5 million as at December 31, 2017. As at December 31, 2017, prepaid expenses and deposits were comprised primarily of \$50.1 million in aircraft deposits (\$45.0 million current, \$5.1 million noncurrent) related primarily to pre-delivery payments on the C295 aircraft program within the Company's Aviation reportable segment, \$5.9 million in deferred financing costs and \$3.1 million in prepaid expenses. As at June 30, 2018 (after the Stellwagen Sale Transaction and the JemPak sale), prepaid expenses and deposits were comprised primarily of \$2.1 million in prepaid insurance and \$1.3 million in security deposits.

Property, plant and equipment of \$37.6 million as at June 30, 2018 compared with \$617.6 million as at December 31, 2017. As at December 31, 2017, property, plant and equipment was comprised primarily of \$556.4 million related to two Airbus 380 aircraft held within the Company's Aviation reportable segment, \$43.5 million in machinery and equipment, \$15.3 million in buildings and leasehold improvements and \$2.3 million in office equipment. As at June 30, 2018 (after the Stellwagen Sale Transaction and the sale of Jempak), property, plant and equipment was comprised primarily of \$31.5 million in machinery and equipment, \$4.7 million in buildings and leasehold improvements and \$1.4 million in office equipment. Acasta recorded property, plant and equipment depreciation of \$8.1 million during the first half of 2018.

Intangible assets of \$60.2 million as at June 30, 2018 compared with \$275.5 million as at December 31, 2017. As at June 30, 2018 (after the Stellwagen Sale Transaction and JemPak sale), intangible assets were comprised of Consumer Products' customer relationships. Intangible assets as at December 31, 2017 were comprised primarily of intangible assets established in connection with the Qualifying Acquisition and the ECN Acquisition, less impairment losses during the year ended December 31, 2017. As at December 31, 2017, impairment losses of \$11.3 million and \$8.2 million were calculated and attributed to intangible assets recognized as part of the Qualifying Acquisition in the Company's Aviation reportable segment, related to transaction fee backlog and non-compete agreements, respectively. See the "Impairment Loss" section of this MD&A for more details. Subsequent to the application of impairment losses, the carrying value of intangible assets as at December 31, 2017 was comprised primarily of \$135.5 million related to customer relationships in the Consumer Products reportable segment, \$109.8 million related to aircraft lease premiums in the Aviation reportable segment, \$13.6 million related to customer contracts in the Aviation reportable segment, \$9.9 million related to intellectual property in the Consumer Products reportable segment and \$6.7 million related to ECN fund contracts in the Aviation reportable segment. All such intangible assets have been disposed of as part of the sale transactions, with the exception of customer relationships.

Goodwill of \$nil as at June 30, 2018 compared with \$176.6 million as at December 31, 2017. For the three month period ended June 30, 2018, a goodwill impairment loss of \$30.4 million was determined and attributed to the Apollo cash-generating unit ("CGU"). Goodwill as at December 31, 2017 was comprised of goodwill arising in connection with the Qualifying Acquisition and the ECN Acquisition, less impairment losses recorded as at December 31, 2017. As at December 31, 2017, goodwill impairment losses of \$200.7 million and \$220.6 million were calculated and attributed to the Company's Apollo and Stellwagen cash-generating units, respectively. See the "Impairment Loss" section of this MD&A for more details. Subsequent to the application of impairment losses, the carrying value of goodwill as at December 31, 2017 was comprised of \$30.4 million, \$76.5 million and \$69.6 million attributed to the Company's Apollo, JemPak and Stellwagen cash-generating units, respectively.

Loans receivable of \$11.3 million (current) and \$190.0 million (long-term) related to four loan assets held by Embassy, which was consolidated by Acasta and recorded as part of the Aviation reportable segment as at

December 31, 2017. Acasta lost control of Embassy as a result of the Stellwagen Sale Transaction and therefore did not consolidate its results as at June 30, 2018.

Other current assets of \$6.4 million as at June 30, 2018 compared with \$5.5 million as at December 31, 2017. As at June 30, 2018, other current assets were comprised primarily contingent consideration receivable in the form of a downside protection on the sale of PPNs as contemplated per the Stellwagen Sale Transaction. As at December 31, 2017, other current assets were comprised primarily of a \$5.4 million net working capital post-closing adjustment related to the acquisition of Stellwagen.

Other non-current assets of nil as at June 30, 2018 compared with \$12.9 million as at December 31, 2017. As at December 31, 2017 (prior to the Stellwagen Sale Transaction), other non-current assets were comprised primarily of \$10.4 million in interest rate swap derivatives settled on a monthly basis, exchanging variable rate interest amounts for fixed rate interest amounts in order to reduce the Aviation reportable segment's cash flow exposure resulting from variable interest borrowings.

Debt of \$72.6 million as at June 30, 2018 was comprised of \$12.6 million in US Credit Facility drawdowns within the Company's Other reportable segment, \$60.6 million in Amended Credit Facility (as hereinafter defined) drawdowns partially offset by \$0.6 million in deferred financing fees within the Company's Consumer Products reportable segment. Due to the maturity date of the loans being within the next twelve months, the amounts owing under these debt facilities have been presented as current liabilities.

Debt (including the current portion of long-term debt and long-term debt) of \$983.9 million as at December 31, 2017 was comprised primarily of \$623.9 million in aircraft loans utilized to acquire two aircraft within the Company's Aviation reportable segment, \$150.5 million in US Credit Facility drawdowns within the Company's Other reportable segment, \$137.8 million in Portfolio Loan Revolver (as hereinafter defined) drawdowns utilized to support ongoing growth initiatives within the Company's Aviation reportable segment and \$85.2 million in Credit Facility drawdowns within the Company's Consumer Products reportable segment, partially offset by \$13.5 million in deferred financing fees. As a result of a breach of Credit Facility and US Credit Facility financial covenants as at December 31, 2017, the Company did not have the ability to defer repayment of such debt obligations beyond twelve months from period end and, consequently, reclassified the amounts owing under these debt facilities from long-term to current liabilities.

Debt decreased by \$911.4 million between December 31, 2017 and June 30, 2018 due to the deconsolidation of the aircraft loans and Portfolio Loan Revolver as a result of the Stellwagen Sale Transaction and the repayment and restructuring of the remaining facilities in connection with the sale of Jempak.

See the "Financing Activities" section of this MD&A for more details on the Company's debt facilities.

Other liabilities (current and non-current) as at June 30, 2018 were \$0.5 million owing to Acasta Capital Inc. for the reimbursement of expenses on a cost-recovery basis.

Other liabilities (current and non-current) as at December 31, 2017 were comprised primarily of amounts due to related parties of \$17.7 million, including an \$8.8 million Stellwagen Earn-out valuation, a \$4.0 million reimbursement of transaction costs related to the acquisition of Stellwagen, a \$3.0 million purchase consideration adjustment related to the ECN Acquisition and a \$1.8 million reimbursement to Acasta Capital Inc. of expenses on a cost-recovery basis. Other liabilities also included \$11.0 million in deferred aircraft lease income related to Embassy within the Company's Aviation reportable segment, a \$7.8 million finance lease liability related to a manufacturing plant within the Consumer Products reportable segment and \$6.3 million in security deposits within the Aviation reportable segment.

### **OUTSTANDING SECURITIES**

The table below sets out the change in the number of Class B Shares outstanding as at June 30, 2018 compared with December 31, 2017:

	Class B Shares
Balance — December 31, 2017	95,715,298
Cancellation of Class B Shares on the Stellwagen Sale Transaction	(26,000,000)
Settlement of contingent consideration on purchase of ECN	500,000
Balance — June 30, 2018	70,215,298

There were 20,884,062 Warrants outstanding as of June 30, 2018, which is the same number of Warrants that were outstanding as at December 31, 2017.

### **RESULTS OF OPERATIONS**

	Three months ended June 30, 2018					Three mo	nths ended	June 30, 2	017
	Contin Opera		Discontinued Operations		Contin Operat		Discont Opera		
	Rep	ortable Seg	gments		1	Reportable	Segments		
STATEMENTS OF INCOME (LOSS) (in thousands of Canadian dollars)	Consumer Products	Other	Consumer Products	Acasta Consolidated	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated
Revenue	\$ 44,094	\$ —	\$17,349	\$ 44,094	\$43,381	\$ —	\$22,099	\$25,122	\$43,381
Cost of revenue	35,186	_	12,611	35,186	26,966	_	16,663	_	26,966
Selling, general and administrative expense	12,085	12,732	2,985	24,817	11,649	3,672	4,559	19,825	15,321
Finance costs	1,911	8,133	803	10,044	1,021	934	1,161	6,929	1,955
Net unrealized loss on change in fair value of									
financial instruments	92	_	_	92	_	_	_	_	_
Impairment of intangible assets and goodwill	79,775	_	_	79,775	_	_	_	_	_
Net loss (gain) on foreign exchange	(1,417)	880	151	(537)	(1,329)	(314)	149	26	(1,643)
Other loss (income), net	(87)	(630)	2,746	(717)		2	(31)	(1,288)	2
INCOME (LOSS) BEFORE INCOME TAX .	\$(83,451)	\$(21,115)	\$(1,947)	\$(104,566)	\$ 5,074	\$(4,294)	\$ (402)	\$ (370)	\$ 780
Current income tax expense (recovery)	(1,871)		476	(1,871)	2,390		257	847	2,390
Deferred income tax recovery	(5,824)	_	(196)	(5,824)	(1,085)	_	(339)	(820)	(1,085)
Net income (loss) from continuing operations	\$(75,756)	\$(21,115)	\$ —	\$ (96,871)	\$ 3,769	\$(4,294)	\$ —	\$ —	\$ (525)
Net income (loss) from discontinued	( , ,	,		,		,			` /
operations	_	_	(2,227)	(2,227)	_	_	(320)	(397)	(717)
NET INCOME (LOSS)	\$(75,756)	\$(21,115)	\$(2,227)	\$ (99,098)	\$ 3,769	\$(4,294)	\$ (320)	\$ (397)	\$(1,242)

	Six months ended June 30, 2018						Six mon	ths ended J	une 30, 20	17
	Contir Opera		Discon Opera			Contin Operat		Discont Opera		
STATEMENTS OF INCOME		Reportable	Segments			]	Reportable	Segments		
(LOSS) (in thousands of Canadian dollars)	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated
Revenue	\$ 86,398 69,364	\$ <u> </u>	\$ 42,059 31,757	\$ 22,489 —	\$ 86,398 69,364	\$85,426 54,843	\$ <u> </u>	\$43,828 33,500	\$54,319 —	\$85,426 54,843
expense	26,355	17,354	8,109	14,719	43,709	21,886	9,651	9,301	37,799	31,537
Finance costs	2,576	20,763	1,356	7,342	23,339	1,760	1,126	1,468	12,343	2,886
instruments	92	_	_	33,121	92	_	_	_	_	_
Impairment of goodwill Net loss (gain) on foreign exchange	79,775	_	12,248	_	79,775	_	_	_	_	_
transactions	(1,738)	2,886	(85)	61	1,148	(1,146)	(409)	210	1	(1,555)
Other loss (income), net	(1,581)	2,840	2,964	97,641	1,259		(3,932)	228	(206)	(3,932)
INCOME (LOSS) BEFORE										
INCOME TAX	\$(88,445)	\$(43,843)	\$(14,290)	\$(130,395)	\$(132,288)	\$ 8,083	\$(6,436)	\$ (879)	\$ 4,382	\$ 1,647
(recovery)	(1,871)	_	1,023	(379)	(1,871)	4,929	_	734	1,865	4,929
Deferred income tax recovery	(7,103)		(660)	(71)	(7,103)	(2,842)		(935)	(1,557)	(2,842)
Net income (loss) from continuing operations	\$(79,471)	\$(43,843)	\$ —	\$ —	\$(123,314)	\$ 5,996	\$(6,436)	\$ —	\$ —	\$ (440)
operations	_	_	(14,653)	(129,945)	(144,598)	_	_	(678)	4,074	3,396
NET INCOME (LOSS)	\$(79,471)	\$(43,843)	\$(14,653)	\$(129,945)	\$(267,912)	\$ 5,996	\$(6,436)	\$ (678)	\$ 4,074	\$ 2,956

For the three and six months ended June 30, 2018, Acasta reported:

- Net losses from continuing operations for the three and six months ended June 30, 2018 of \$96.9 million and \$123.3 million, or \$1.49 per share (on a basic and diluted basis) for the three months and \$1.60 per share for the six months. Net losses from discontinued operations for the three and six months ended June 30, 2018 of of \$2.2 million and \$144.6 million were incurred or \$0.03 and \$1.88 per share (on a basic and diluted basis);
- Adjusted net loss from continuing operations of \$17.6 million and \$42.4 million or \$0.27 and \$0.55 per share (on a basic and diluted basis). Adjusted net loss from discontinued operations of \$2.1 million and \$99.3 million, or \$0.03 and \$1.29 per share (on a basic and diluted basis);
- EBITDA from continuing operations of \$(89.1) million and \$(98.1) million and EBITDA from discontinued operations of \$nil and \$(124.3) million and;
- Adjusted EBITDA from continuing operations of \$(9.8) million and \$(17.2) million, and adjusted EBITDA from discontinued operations of \$0.1 million and \$(79.0) million.

For the three and six months ended June 30, 2017, Acasta reported:

- Net losses of \$0.5 million and \$0.4 million, or a loss of \$0.01 and \$0.01 per share (on a basic and diluted basis). For the three and six months ended June 30, 2017, the Company incurred a net loss from discontinued operations of \$0.7 million and income of \$3.4 million or a loss of \$0.01 per share and earnings of 0.04 per share (on a basic and diluted basis);
- Adjusted net loss from continuing operations of \$2.2 million and earnings of \$0.1 million or a loss of \$0.02 and earnings of \$0.00 per share (on a basic and diluted basis). Adjusted net loss from discontinued operations of \$1.2 million and earnings of \$5.8 million, or a loss of \$0.02 and earnings of \$0.07 per share (on a basic and diluted basis);
- EBITDA from continuing operations of \$8.0 million and \$15.0 million and EBITDA from discontinued operations of \$24.4 and \$49.4 million and;

• Adjusted EBITDA from continuing operations of \$6.4 million and \$15.5 million, and adjusted EBITDA from discontinued operations of \$23.9 million and \$51.8 million.

See the "Overview of Continuing and Discontinued Operations — Discontinued Operations" section of this MD&A for more details on the impact of discontinued operations on the Company's statements of income (loss).

See the "Non-IFRS Financial Performance Measures" section of this MD&A for calculations of adjusted net income (loss), EBITDA and adjusted EBITDA and their reconciliation to net income (loss) as reported under IFRS. See also the "Note to Investors Concerning Non-IFRS Financial Performance Measures" section of this MD&A.

#### Revenue

For the three and six months ended June 30, 2018, Acasta reported revenue from continuing operations of \$44.1 million and \$86.4 million from the sale of health and beauty care products and reported as part of the consumer products reportable segement. Revenues for the periods were consistent with the three and six month periods ended June 30, 2017, however, there were more units sold at a lower margin in 2018. Revenue from discontinued operations was \$17.3 million and \$64.5 million for the and six three months ended June 30, 2018.

For the three and six months ended June 30, 2017, Acasta reported revenue from continuing operations of \$43.4 million and \$85.4 million from the sale of health and beauty care products. Revenue from discontinued operations was \$47.2 million and \$98.1 million for the three and six months ended June 30, 2017.

### Cost of Revenue and Selling, General and Administrative Expense

With respect to the Consumer Products reportable segment, Acasta's cost of revenue is comprised primarily of the cost of inventory, raw materials and consumables and manufacturing overhead, which includes an allocation of salaries and wages and depreciation of property, plant and equipment directly used in the manufacturing process.

For the three and six months ended June 30, 2018, Acasta reported cost of revenue from continuing operations of \$35.2 million and \$69.4 million and selling, general and administrative expense from continuing operations of \$24.8 million and \$43.7 million. Cost of revenue from continuing operations was incurred entirely by the Consumer Products reportable segment and was comprised primarily of the cost of inventory, raw materials and consumables, salaries and benefits, rent and utilities, production repairs, maintenance and supplies and the depreciation of property, plant and equipment. The year over year increase is due to increased units sold at a lower margin, increases in market pricing on in-bound freight, as well as higher head count and wage increases. Selling, general and administrative expense from continuing operations was incurred by Acasta's Consumer Products and Other reportable segments and was comprised primarily of the depreciation of property plant and equipment, freight charges, salaries and benefits, professional fees, general office and laboratory expenses. Selling, general and administrative expenses increased year over year due to increased market pricing on outbound freight deliveries, increased volume of shipments, severance costs and professional fees incurred in connection with the JemPak Sale. For the three and six months ended June 30, 2018, cost of revenue from discontinued operations was \$12.6 million and \$31.8 million and selling, general and administrative expense from discontinued operations was \$3.0 million and \$22.8 million for the three and six months ended June 30, 2018.

For the three and six months ended June 30, 2017, Acasta reported cost of revenue from continuing operations of \$27.0 million and \$54.8 million and selling, general and administrative expense from continuing operations of \$15.3 million and \$31.5 million. Cost of revenue from continuing operations was incurred entirely by the Consumer Products reportable segment and was comprised primarily of the cost of inventory, raw materials and consumables, salaries and benefits, rent and utilities, the depreciation of property, plant and equipment and production repairs, maintenance and supplies expenses. Selling, general and administrative expense from continuing operations was incurred by Acasta's Consumer Products and Other reportable segments and was comprised primarily of the depreciation of property plant and equipment, professional fees, salaries and benefits, freight charges, general office and laboratory expenses. Cost of revenue from discontinued operations was \$16.7 million and \$33.5 million and selling, general and administrative expense from discontinued operations was \$24.4 million and \$47.1 million for the three and six months ended June 30, 2017.

Cost of revenue and selling, general and administrative expense by nature and reportable segment are set out below:

	Acasta Consolidated				
		1ths ended 0, 2018	Three mor		
(Amounts in thousands of Canadian dollars)	Amount	%	Amount	%	
COST OF REVENUE AND SELLING, GENERAL AND ADMINISTRATIVE EXPENSE BY NATURE					
Cost of inventory, raw materials and consumables	\$24,490	40.8%	\$18,607	44.0%	
intangible assets	5,438	9.1%	5,270	12.5%	
Freight charges	3,434	5.7%	2,665	6.3%	
Salaries and benefits	14,714	24.5%	8,743	20.7%	
Rent and utilities expense	1,763	2.9%	1,329	3.1%	
Professional fees	5,832	9.7%	2,338	5.5%	
General office expenses	1,343	2.2%	1,433	3.4%	
Research and development costs	_	0.0%	1	0.0%	
Share-based compensation	923	1.5%	_	0.0%	
Production repairs, maintenance and supplies	1,129	1.9%	903	2.1%	
Laboratory expenses	124	0.2%	558	1.3%	
Other expenses	813	1.5%	440	1.1%	
Cost of revenue and selling, general and administrative expense from					
continuing operations	\$60,003	100.0%	\$42,287	100.0%	
Cost of revenue and selling, general and administrative expense from discontinued operations	\$15,596		\$41,047		
$ \label{thm:cost} \textbf{Total cost of revenue and selling, general and administrative expense}  . \ .$	\$75,599		\$83,334		
COST OF REVENUE BY REPORTABLE SEGMENT					
Apollo	\$35,186	73.6%	\$26,966	61.8%	
Continuing Operations — Consumer Products reportable segment	\$35,186	73.6%	\$26,966	61.8%	
Discontinued Operations — Consumer Products reportable segment	12,611	26.4%	16,663	38.2%	
Discontinued Operations — Aviation reportable segment	_	0.0%		0.0%	
Total cost of revenue	\$47,797	100.0%			
SELLING, GENERAL AND ADMINISTRATIVE EXPENSE BY REPORTABLE SEGMENT					
Apollo	\$12,085	43.5%	\$11,649	29.3%	
Continuing Operations — Consumer Products reportable segment	\$12,085	43.5%	\$11,649	29.3%	
Continuing Operations — Other reportable segment	12,732	45.8%	3,672	9.2%	
Discontinued Operations — Consumer Products reportable segment	2,985	10.7%	4,559	11.5%	
Discontinued Operations — Aviation reportable segment	2,703	0.0%	19,825	50.0%	
•					
Total selling, general and administrative expense	\$27,802	100.0%	\$39,705	100.0%	

	Acasta Consolidated				
	Six month June 30		Six month June 30		
(Amounts in thousands of Canadian dollars)	Amount	%	Amount	%	
COST OF REVENUE AND SELLING, GENERAL AND ADMINISTRATIVE EXPENSE BY NATURE					
Cost of inventory, raw materials and consumables	\$ 45,919	40.6%	\$ 38,239	44.3%	
Depreciation of property, plant and equipment and amortization of	Ψ .0,> 1>	101070	Ψ 00,20		
intangible assets	10,824	9.6%	10,434	12.1%	
Freight charges	8,091	7.2%	4,765	5.5%	
Salaries and benefits	26,616	23.5%	16,370	19.0%	
Rent and utilities expense	4,081	3.6%	2,997	3.5%	
Professional fees	8,845	7.8%	7,768	9.0%	
General office expenses	2,866	2.5%	2,539	2.9%	
Research and development costs	_	0.0%	1	0.0%	
Share-based compensation	1,036	0.9%		0.0%	
Production repairs, maintenance and supplies	2,358	2.1%	1,514	1.8%	
Laboratory expenses	838	0.7%	989	1.1%	
Other expenses	1,599	1.5%	764	0.8%	
•					
Cost of revenue and selling, general and administrative expense from continuing operations	\$113,073	100.0%	\$ 86,380	100.0%	
Cost of revenue and selling, general and administrative expense from discontinued operations	\$ 54,585		\$ 80,600		
Total cost of revenue and selling, general and administrative expense.	<u>\$167,658</u>		<u>\$166,980</u>		
COST OF REVENUE BY REPORTABLE SEGMENT			<b>.</b>		
Apollo	\$ 69,364	68.6%	\$ 54,843	62.1%	
Continuing Operations — Consumer Products reportable segment	\$ 69,364	68.6%	\$ 54,843	62.1%	
Discontinued Operations — Consumer Products reportable segment	\$ 31,757	31.4%	\$ 33,500	37.9%	
Discontinued Operations — Aviation reportable segment		0.0%		0.0%	
Total cost of revenue	\$101,121	100.0%	\$ 88,343	100.0%	
SELLING, GENERAL AND ADMINISTRATIVE EXPENSE BY REPORTABLE SEGMENT					
Apollo	\$ 26,355	39.6%	\$ 21,886	27.8%	
Continuing Operations — Consumer Products reportable segment	\$ 26,355	39.6%	\$ 21,886	27.8%	
Continuing Operations — Other reportable segment	17,354	26.1%	9,651	12.3%	
Discontinued Operations — Consumer Products reportable segment	8,109	12.2%	9,301	11.8%	
Discontinued Operations — Aviation reportable segment	14,719	22.1%	37,799	48.1%	
Total selling, general and administrative expense	\$ 66,537	100.0%	\$ 78,637	100.0%	

### **Impairment Losses**

Impairment summary

Management's estimates of future net cash flows for the Apollo operating segment are subject to risk and uncertainties. Therefore, it is reasonably possible that changes could occur which may affect the recoverability of the Company's assets. This may have a material effect on the Company's consolidated financial statements.

For the three and six months ended June 30, 2018, Acasta reported impairment losses from continuing operations of \$79.8 million with \$30.4 million allocated to goodwill and \$49.4 million allocated to intangible assets. The total impairment loss recorded during the three and six months ended June 30, 2018 relating to discontinued operations was \$12.2 million.

Quarterly or whenever events or changes in circumstances suggest that the carrying value of an asset may not be recoverable, the Company performs reviews for indicators of impairment. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). In addition, the carrying value of intangible assets with indefinite lives and goodwill are tested for recoverability on an annual basis as at December 31.

When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the CGU to which the asset belongs. A CGU is defined as the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. CGUs are required to be identified consistently from period to period for the same asset or types of assets, unless a change is justified. For the year ended December 31, 2017, Goodwill existed and was tested for impairment at three distinct CGUs: i) Stellwagen ii) Apollo, and iii) JemPak.

The recoverable amount is defined as the higher of a) fair value less costs to sell and b) value in use. For the purposes of impairment testing as at December 31, 2017, the Company determined the fair value less costs to sell for each CGU. IFRS defines fair value less costs to sell as the price that would be received to sell an asset in an orderly transaction in the principal market at the measurement date under current market conditions, regardless of whether that price is directly observable or estimated using another valuation technique.

In assessing the fair value less costs to sell, the estimated future cash flows of each CGU are discounted to their present value using an after-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. Costs of disposal are incremental costs directly attributable to the disposal of an asset or CGU, excluding finance costs and income tax expense. If the recoverable amount of an intangible asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss equal to the difference between the carrying and recorded amounts is recognized immediately in net income (loss).

Impairment charges for the three and six months ended June 30, 2018

The Company identified the June 30, 2018 decrement in market capitalization to the carrying value of the Apollo CGU in combination with the decline in forecasted operating results as indicators of potential impairment for the Apollo CGU as at June 30, 2018. As a result of the identification of this impairment indicator, the Company estimated the recoverable amount of the Apollo CGU using a value in use model and concluded that it was impaired as at June 30, 2018. As the Apollo CGU's carrying amount exceeded its estimated recoverable amount at June 30, 2018, an impairment loss of \$79.8 million was recognized with \$30.4 million allocated to goodwill and \$49.4 million allocated to intangible assets. The estimated recoverable amount of the Apollo CGU was calculated by discounting the estimated future net cash flows over its estimated life using a discount rate of 10.5% (in nominal terms), commensurate with the estimated level of risk associated with the Apollo CGU and applying foreign exchange rates of C\$1.23:US\$1.00 to C\$1.28:US.\$1.00. As the Apollo CGU's carrying amount exceeded its estimated recoverable amount at December 31, 2017, an impairment loss of \$200.7 million was recognized and allocated entirely to goodwill.

The following table sets out the continuity of goodwill and intangible assets from December 31, 2017 to June 30, 2018.

	As at June 30, 2018							
(in thousands of Canadian dollars)	Pre-impairment Carrying Value	Impairment Loss	Post-impairment Carrying Value	Impairment Loss (net of tax)				
Goodwill:								
Apollo	\$ 30,418	\$30,418		\$30,418				
	\$ 30,418	\$30,418	\$	\$30,418				
Intangible assets:								
Apollo — Customer relationships	\$109,525	\$49,357	\$60,168	\$49,357				
		\$79,775		\$79,775				

Impairment charges for the year ended December 31, 2017

The Company identified Stellwagen's lower than expected economic performance and the sale of Stellwagen subsequent to year end as indicators of potential impairment for Stellwagen's intangible assets as at December 31, 2017. As a result of the identification of these indicators, the Company estimated the recoverable amounts of Stellwagen's intangible assets and concluded that the backlog and non-compete intangible assets were impaired as at December 31, 2017, using updated assumptions and estimates. As at December 31, 2017, impairment losses of \$11.3 million and \$8.2 million were calculated and attributed to intangible assets established through the Qualifying Acquisition in the Company's Aviation reportable segment, related to the backlog and non-compete intangible assets, respectively.

As per Acasta's accounting policies, the Company estimated the recoverable amounts of all CGUs using updated assumptions and estimates and concluded that the Stellwagen and Apollo CGUs were impaired as at December 31, 2017.

The following impairment losses were recorded as a result of the December 31, 2017 annual goodwill impairment test and intangible asset valuation:

The estimated recoverable amount of the Stellwagen CGU was \$246.6 million (US \$196.6 million) as at December 31, 2017, representing the fair value less costs to sell. The estimated recoverable amount of the Stellwagen CGU was calculated by discounting the estimated future net cash flows over its estimated life using a discount rate of 15.5% (in nominal terms), commensurate with the estimated level of risk associated with the Stellwagen CGU. The recoverable amount calculation was based on an estimate of future net cash flows applying capital and operating costs based on forecasted results and a terminal growth rate of 2.5%. As the Stellwagen CGU's carrying amount exceeded its estimated recoverable amount at December 31, 2017, an impairment loss of \$220.6 million (US \$175.8 million) was recognized and allocated entirely to goodwill.

The estimated recoverable amount of the Apollo CGU was \$147.3 million as at December 31, 2017, representing the fair value less costs to sell. The estimated recoverable amount of the Apollo CGU was calculated by discounting the estimated future net cash flows over its estimated life using a discount rate of 10.5% (in nominal terms), commensurate with the estimated level of risk associated with the Apollo CGU. The recoverable amount calculation was based on an estimate of future net cash flows applying foreign exchange rates of C\$1.22:US\$1.00 to C\$1.27:US\$1.00, capital and operating costs based on forecasted results and a terminal growth rate of 2.5%. As the Apollo CGU's carrying amount exceeded its estimated recoverable amount at December 31, 2017, an impairment loss of \$200.7 million was recognized and allocated entirely to goodwill.

Discount rates were based on each CGU's weighted average cost of capital, of which the two main components are the cost of equity and the after-tax cost of debt. Cost of equity was calculated based on the capital asset pricing model, incorporating the risk-free rate of return based on government bond yields as at the valuation date, the Company's beta coefficient adjustment to the market equity risk premium based on the

volatility of the Company's return in relation to that of a comparable market portfolio, plus a size premium and Company-specific risk factor. Cost of debt was determined by applying an appropriate market indication of the Company's borrowing capabilities and the corporate income tax rate applicable to each CGU's jurisdiction.

	As at December 31, 2017								
(in thousands of Canadian dollars)	Pre-impairment Carrying Value Impairment Loss Post-impairment Carrying Value			Impairment Loss (net of tax)					
Goodwill:									
Stellwagen	\$290,197	\$220,556	\$ 69,641	\$220,556					
Apollo	231,163	200,745	30,418	186,002					
	\$521,360	\$421,301	\$100,059	\$406,558					
Intangible assets:									
Stellwagen — Backlog	\$ 11,291	\$ 11,291	\$ —	\$ 9,880					
Stellwagen — Non-compete	8,154	8,154	_	7,135					
		\$440,746		\$423,573					

### Other Results of Operations

Acasta reported finance costs related primarily to interest on debt and the amortization and accretion of deferred financing costs from continuing operations of \$10.0 million and \$23.3 million for the three and six months ended June 30, 2018 compared with \$2.0 million and \$2.9 million for the three and six months ended June 30, 2017. Finance costs from discontinued operations of \$0.8 and \$8.7 million for the three and six months ended June 30, 2018 compared with \$8.1 million and \$13.8 million for the three and six months ended June 30, 2017. The increase in finance costs comparing the three and six months ended June 30, 2018 to the same period in the prior year was due primarily to a refinancing of outstanding debt between periods.

Acasta reported a gain of \$0.5 million and a loss of \$1.1 million related to the translation of foreign currency transactions from continuing operations for the three and six months ended June 30, 2018 compared with \$1.6 million and \$1.6 million in gains related to the translation of foreign currency transactions for the three and six months ended June 30, 2017. The gain reported for the three months ended June 30, 2018 was attributable to a strengthening of the US dollar versus the Canadian dollar where the Consumer Products segment was positively impacted due to its net asset position denominated in US dollars attributable to its US customers.

Acasta recorded other income, net of \$0.7 million and a loss of \$1.3 million in the three and six months ended June 30, 2018. The gain for the three months ended June 30, 2018 relates primarily to a \$0.6 million realized gain on changes in the fair value of financial instruments and the net loss for the six months ended June 30, 2018 is comprised of a \$2.5 million net working capital purchase consideration adjustment owing to the vendors of Apollo and a \$1.0 million loss in full satisfaction of the remaining purchase price relating to the ECN Acquisition through the issuance of 500,000 Class B Shares on April 5, 2018 offset by the realized gain of \$0.6 million relating to changes in the fair value of financial instruments and other net gains of \$1.6 million. Acasta recorded other income, net of \$0.00 million and \$3.9 million in the three and six months ended June 30, 2017 due primarily to a \$3.7 million gain on the redemption of Class A Shares, plus \$0.2 million in restructuring costs.

For the three and six months ended June 30, 2018, the Company recorded deferred income tax recoveries of \$5.8 million and \$7.1 million, attributable primarily to the reversal of temporary differences on goodwill and intangible assets offset by the derecognition of deferred tax assets previously recognised. For the three and six months ended June 30, 2018 the Company recorded current income tax recoveries of \$1.9 million and \$1.9 million for the periods related to losses generated by the businesses that will result in refunds of previously paid taxes.

For the three and six months ended June 30, 2017, the Company recorded current income tax expense of \$2.4 million and \$4.9 million, partially offset by deferred income tax recoveries of \$1.1 million and \$2.8 million and resulted in a net income tax expense of \$1.3 million \$2.1 million for the periods primarily attributable to taxable income generated during the periods. The Company's effective tax rate may fluctuate significantly in future periods due to varying rates in different jurisdictions, foreign currency exchange rate movements, changes in tax laws, the impact of specific transactions and assessments and the relative distribution of income among the Company's operating jurisdictions.

### SUMMARIZED QUARTERLY DATA

	Acasta Consolidated Three months ended									
STATEMENTS OF INCOME (LOSS) (in thousands of Canadian dollars)		September 30, 2017	December 31, 2017	March 31, 2018	June 30, 2018					
Revenue	\$43,381	\$43,607	\$ 44,553	\$ 42,304	\$ 44,094					
Cost of revenue	26,966	32,293	31,499	34,178	35,186					
Selling, general and administrative expense	15,321	17,129	16,549	18,892	24,817					
Finance costs	1,955	5,177	6,568	13,295	10,044					
Net unrealized (loss) gain on change in fair value of financial liabilities	(1,643)	(1,439) (2,105)	236 200,745 (4,822) (35,309)	1,685 1,976	92 79,775 (537) (717)					
INCOME (LOSS) BEFORE INCOME TAX	\$ 780	\$ (7,448)	\$(170,913)	\$ (27,722)	\$(104,566)					
Current income tax expense	2,390	571	1,572	_	(1,871)					
Deferred income tax recovery	(1,085)	(1,085)	(16,484)	(1,279)	(5,824)					
Net loss from continuing operations	\$ (525) (717)	\$ (6,934) (2,805)	\$(156,001) (250,282)	\$ (26,443) (142,371)	\$ (96,871) (2,227)					
NET INCOME (LOSS)	\$(1,242)	\$(9,739)	\$(406,283)	\$(168,814)	\$ (99,098)					

### NON-IFRS FINANCIAL PERFORMANCE MEASURES

Adjusted net income (loss), EBITDA and adjusted EBITDA are not recognized measures under IFRS and this data may not be comparable to data presented by other companies.

Adjusted net income (loss) is calculated by adjusting net income (loss) as recorded in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for the exclusion of certain other income and expense items determined in accordance with IFRS. The Company believes that this generally accepted measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. Adjusted net income (loss) is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

EBITDA is calculated by adjusting net income (loss) as recorded in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for finance costs, current and deferred income tax, depreciation and amortization expenses. The Company believes that this measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. EBITDA is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

Adjusted EBITDA is calculated by adjusting net income (loss) as recorded in the unaudited condensed consolidated interim statements of income (loss) and comprehensive income (loss) for the exclusion of certain other income and expense items determined in accordance with IFRS (the calculation for adjusted net income (loss)) and then further adjusting for finance costs, current and deferred income tax, depreciation and amortization expenses, foreign exchange and impairment charges. The Company believes that this generally accepted measure allows the evaluation of the results of continuing operations and is useful in making comparisons between periods. Adjusted EBITDA is intended to provide investors with information about the Company's continuing income generating capabilities. Management uses this measure to monitor and plan for the operating performance of the Company in conjunction with other data prepared in accordance with IFRS.

	Th	Three months ended June 30, 2018				Three months ended June 30, 2017					
	Contin Opera		Discor Oper			Continuing Operations			Discontinued Operations		
NON-IFRS FINANCIAL PERFORMANCE MEASURES	Reportable Segments			]							
(in thousands of Canadian dollars, except share and per share amounts)	Consumer Products	Other	Consumer Products	Cor	Acasta isolidated	Consumer Products	Other	Consumer Products	Aviation	Con	Acasta solidated
Net income (loss) Net income (loss) from discontinued operations	\$(75,756) —	\$(21,115) —	\$ — (2,227)	\$	(96,871) (2,227)	\$ 3,769 —	\$(4,294) —	\$ — (320)	\$ — (397)	\$	(525) (717)
Impairment of goodwill	79,775 —	_	_		79,775 —	_	_	_	_		_
Gain on redemption of Class A Shares	_	_	_		_	_	_	_	(1,289)		_
Qualifying Acquisition transaction costs	_	_	_		_	_	_	_	628		_
Costs to prepare aircraft for sale	(1.417)	— 880	 151		(527)	(1.220)	(214)	— 149	_		(1.642)
Net loss (gain) on foreign exchange	(1,417)	880			(537)	(1,329)	(314)	149 —	26 —		(1,643)
Other non-recurring costs	\$ 2,602	<u> </u>	<u> </u>	<u> </u>	(17,633)	<u> </u>	\$(4,608)	<u> </u>	<u> </u>	<u> </u>	(2,168)
Adjusted net income (loss) from discontinued	<del>,</del>	+(==,===)	<del>-</del>	-	(=1,0==)	<del>+ -,</del>	+(-,)	<del>-</del>	<del>-</del>	Ť	(=,===)
operations	<u> </u>	<u> </u>	\$(2,076)	\$	(2,076)	<u> </u>	<u> </u>	\$ (171)	\$(1,032)	\$	(1,203)
Net loss from continuing operations per share — basic . Net income (loss) from discontinued operations per					(1.49)						(0.01)
share — basic					(0.03)						(0.01)
diluted <sup>(1)</sup>					(1.49)						(0.01)
share — diluted <sup>(1)</sup>					(0.03)						(0.01)
Adjusted net income (loss) from continuing operations per share — basic					(0.27)						(0.02)
Adjusted net income (loss) from discontinued operations per share — basic					(0.03)						(0.02)
Adjusted net income (loss) from continuing operations per share — diluted <sup>(1)</sup>					(0.27)						(0.02)
operations per share — diluted <sup>(1)</sup>					(0.03)						(0.02)
outstanding — basic				6	4,972,060					88	,435,533
outstanding — diluted       Finance costs       Current income tax expense       Deferred income tax recovery	1,911 (1,871) (5,824)	8,133 	803 476 (196)	6-	<b>4,972,060</b> 10,044 (1,871) (5,824)	1,021 2,390 (1,085)	934 	1,161 257 (339)	6,929 847 (820)	88	,435,533 1,955 2,390 (1,085)
Depreciation of property, plant and equipment and amortization of intangible assets	5,438	_	1,124		5,438	5,270	_	2,390	14,721		5,270
EBITDA from continuing operations	\$(76,102) —	\$(12,982) —	\$ — (20)	\$	(89,084) (20)	\$11,365 —	\$(3,360) —	\$ — 3,149	\$ — 21,280	\$	8,005 24,429
EBITDA	\$(76,102)	\$(12,982)	\$ (20)	\$	(89,104)	\$11,365	\$(3,360)	\$ 3,149	\$21,280	\$	32,434
Adjusted EBITDA from continuing operations Adjusted EBITDA from discontinued operations	\$ 2,256	\$(12,102) —	\$ — 131	\$	(9,846) 131	\$10,036	\$(3,674)	\$ — 3,298	\$ — 20,645	\$	6,362 23,943
Adjusted EBITDA	\$ 2,256	\$(12,102)	\$ 131	\$	(9,715)	\$10,036	\$(3,674)	\$ 3,298	\$20,645	\$	30,305

<sup>(1)</sup> The dilutive impact of Class B Shares related to the Company's DSU Plan was excluded from the computation of diluted weighted average number of Class B Shares outstanding where the Company reported a net loss or adjusted net loss because their effect would have been anti-dilutive.

	Six months ended June 30, 2018				.8	Six months ended June 30, 2017				
	Contin Opera		Discon Opera			Continuing Discontinue Operations Operation				
NON-IFRS FINANCIAL PERFORMANCE MEASURES	Reportable Segments			R	Reportable Segments					
(in thousands of Canadian dollars, except share and per share amounts)	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated	Consumer Products	Other	Consumer Products	Aviation	Acasta Consolidated
Net income (loss) from continuing operations	\$(79,471)	\$(43,843)		<b>s</b> —	\$ (123,314)	\$ 5,996	\$(6,436)	<b>\$</b> —	<b>\$</b> —	\$ (440)
Net income (loss) from discontinued operations		_	(14,653)	(129,945)	(144,598)	_	_	(678)	4,074	3,396
Impairment of goodwill	79,775	_	12,248	22 121	79,775	_	_	_	_	_
Loss on revaluation of Profit Participating Notes Gain on redemption of Class A Shares	_	_	_	33,121	_	_	(3,699)	_	_	(3,699)
Gain on disposal of property, plant and equipment		_	_			_	(3,099)	_	(206)	(3,099)
Qualifying Acquisition transaction costs	_	_	_	_	_	_	4,627	_	(200)	4,627
ECN Acquisition transaction costs	_	_	_	_	_	_	-,027	_	628	-,027
Costs to prepare aircraft for sale	_	_	_	_	_	_	_	_	706	_
Net loss (gain) on foreign exchange	(1,738)	2,886	(85)	61	1,148	(1,146)	(409)	210	1	(1,555)
Amortization of inventory fair value increment	_	_	_	_	_	1,203	_	743	_	1,203
Other non-recurring costs								359		
Adjusted net income (loss) from continuing operations	\$ (1,434)	\$(40,957)	<u> </u>	<u> </u>	\$ (42,391)	\$ 6,053	\$(5,917)	<u> </u>	<b>\$</b> —	\$ 136
Adjusted net income (loss) from discontinued										
operations	<u> </u>	<u> </u>	\$ (2,490)	\$ (96,763)	\$ (99,253)	<u> </u>	<u> </u>	\$ 634	\$ 5,203	\$ 5,837
Net loss from continuing operations per share —										
basic					(1.60)					(0.01)
Net income (loss) from discontinued operations per										
share — basic					(1.88)					0.04
Net loss from continuing operations per share — diluted <sup>(1)</sup>					(1.60)					(0.01)
Net income (loss) from discontinued operations per					(1.60)					(0.01)
share — diluted <sup>(1)</sup>					(1.88)					0.04
Adjusted net income (loss) from continuing operations					(2100)					
per share — basic					(0.55)					0.00
Adjusted net income (loss) from discontinued										
operations per share — basic					(1.29)					0.07
Adjusted net income (loss) from continuing operations										
per share — diluted <sup>(1)</sup>					(0.55)					0.00
Adjusted net income (loss) from discontinued					(1.20)					0.0
operations per share — diluted <sup>(1)</sup>					(1.29)					0.07
outstanding — basic					77,035,949					87,049,295
Weighted average number of Class B shares					, 1,055,749					01,040,203
outstanding — diluted					77,035,949					87,049,295
Finance costs	2,576	20,763	1,356	7,342	23,339	1,760	1,126	1,468	12,343	2,886
Current income tax expense	(1,871)	_	1,023	(379)	(1,871)	4,929	_	734	1,865	4,929
Deferred income tax recovery	(7,103)	_	(660)	(71)	(7,103)	(2,842)	_	(935)	(1,557)	(2,842)
Depreciation of property, plant and equipment and										
amortization of intangible assets	10,824		3,644	8,008	10,824	10,434		4,781	27,257	10,434
EBITDA from continuing operations	\$(75,045)	\$(23,080)	\$	\$ —	\$ (98,125)	\$20,277	\$(5,310)	\$ —	\$ —	\$ 14,967
EBITDA from discontinued operations		· · · —	(9,290)	(115,045)	(124,335)	-	` —	5,370	43,982	49,352
EBITDA	\$(75 <b>,04</b> 5)	<b>\$(23,080)</b>	\$ (9,290)	\$(115,045)	\$ (222,460)	\$20,277	<b>\$</b> (5,310)	\$ 5,370	\$43,982	\$ 64,319
Adjusted FRITDA from continuing analyticus	\$ 2,992	\$(20,194)	\$ —	\$ —	\$ (17,202)	\$20,334	\$(4,791)	\$ —	\$ —	\$ 15,543
Adjusted EBITDA from continuing operations Adjusted EBITDA from discontinued operations	φ 2,992	φ(20,194)	2,873	(81,863)	(78,990)	\$20,554	φ(4,/91) —	6,682	45,111	\$ 15,543 51,793
•										
Adjusted EBITDA	\$ 2,992	\$(20,194) ====	\$ 2,873	\$ (81,863)	\$ (96,192)	\$20,334	\$(4,791) ====	\$ 6,682	\$45,111	\$ 67,336

<sup>(1)</sup> The dilutive impact of Class B Shares related to the Company's DSU Plan was excluded from the computation of diluted weighted average number of Class B Shares outstanding where the Company reported a net loss or adjusted net loss because their effect would have been anti-dilutive.

	Acasta Consolidated							
	Three months ended							
NON-IFRS FINANCIAL PERFORMANCE MEASURES (in thousands of Canadian dollars)	June 30, 2017	September 30, 2017	December 31, 2017	March 31, 2018	June 30, 2018			
Net loss from continuing operations	\$ (525) (717)	\$ (6,934) (2,805)	\$(156,001) (250,282)	\$ (26,443) (142,371)	\$(96,871) (2,227)			
Net income (loss)	\$ (1,242) —	\$ (9,739) — —	<b>\$(406,283)</b> 423,573	\$( <b>168,814</b> ) 12,248 33,121	<b>\$(99,098)</b> 79,775			
Gain on redemption of Class A Shares	(1,289)	_	_		_			
Qualifying Acquisition transaction costs	628	_	_	_	_			
Net loss (gain) on foreign exchange transactions  Amortization of inventory fair value increment  Other non-recurring costs	(1,468)	(1,041) — —	(4,370) —	1,510 —	(386)			
Adjusted net income (loss) from continuing operations	\$ (2,168) (1,203)	\$ (8,373) (2,407)	\$ 25,179 (12,259)	\$ (24,758) (97,177)	\$(17,633) (2,076)			
Adjusted net income (loss)	\$(3,371) 10,045 3,494 (2,244)	\$(10,780) 12,182 1,189 (2,381)	\$ 12,920 14,353 1,172 (20,634)	\$(121,935) 21,190 168 (1,814)	\$(19,709) 10,847 (1,395) (6,020)			
intangible assets	22,381	20,449	21,394	15,914	6,562			
EBITDA from continuing operations	\$ 8,005 24,429	\$ 3,094 18,606	\$(158,921) (231,077)	\$ (9,041) (124,315)	\$(89,084) (20)			
EBITDA	\$32,434	\$ 21,700 	\$(389,998)	\$(133,356)	\$(89,104) =====			
Adjusted EBITDA from continuing operations	\$ 6,362 23,943	\$ 1,655 19,004	\$ 37,002 9,376	\$ (7,356) (79,121)	\$ (9,846) 131			
Adjusted EBITDA	\$30,305	\$ 20,659	\$ 46,378	\$ (86,477)	\$ (9,715)			

### LIQUIDITY AND CAPITAL RESOURCES

As at June 30, 2018, the Company's cash and cash equivalents totaled \$3.0 million. As at December 31, 2017, cash and cash equivalents totaled \$26.1 million.

### **Operating Activities**

Acasta recorded cash used in operating activities of \$40.9 million in the six months ended June 30, 2018 compared with cash provided by operating activities of \$16.3 million in the six months ended June 30, 2017. In the six months ended June 30, 2018, the Company's cash used operating activities was driven mainly by losses created by \$86.4 million revenues, offset by cost of revenues and selling, general and administrative expenses of (net of depreciation) of \$102.3 million, cash taxes paid of \$1.6 million and a net cash outflow associated with the changes in non-cash working capital items of \$3.2 million during the period.

In the six months ended June 30, 2017, the Company's cash provided by operating activities of 16.3 million was generated primarily by total revenue of \$183.6 million, partially offset by cost of revenues and selling, general and administrative expenses (net of embedded depreciation) of \$124.5 million, cash taxes paid of \$3.6 million and a net cash outflow associated with the changes in non-cash working capital items of \$42.2 million during the period.

### **Investing Activities**

Acasta recorded cash provided by investing activities of \$174.1 million in the six months ended June 30, 2018 compared with cash used in investing activities of \$522 million in the six months ended June 30, 2017. In the six months ended June 30, 2018, the Company received \$33.2 million in proceeds from the monetization of Profit Participating Notes, net cash proceeds from the Stellwagen Sale Transaction of \$32.7 million (cash proceeds of \$45.0 million less \$12.3 million in cash held in the Aviation reportable segment) as well as \$114.1 million from the sale of Jempak partially offset by investments of \$5.9 million in property, plant and equipment additions during the period. See the "Overview of Continuing and Discontinued Operations — Discontinued Operations — Aviation Reportable Segment" section of this MD&A for further details on the Stellwagen Sale Transaction.

In the six months ended June 30, 2017, the Company's primary cash investments included a new aircraft within the Aviation reporting segment (resulting in a \$299.8 million addition to property, plant and equipment and a \$68.5 million addition to intangible assets) and the net cash outflow on the closing of the Qualifying Acquisition related to Apollo (\$161.5 million), Stellwagen (\$90.8 million) and JemPak (\$55.4 million). Partially offsetting the overall investing cash outflows in the three months ended March 31, 2017, \$106.2 million in cash previously held in escrow was released on closing of the Qualifying Acquisition and \$53.7 million in proceeds were received on the sale of an aircraft during the period.

### **Financing Activities**

Acasta recorded cash used in financing activities of \$156.3 million in the six months ended June 30, 2018 compared with cash provided by financing activities of \$536.9 million in the six months ended June 30, 2017. In the six months ended June 30, 2018, the Company' made \$182.1 million in repayments of debt and credit facilities and debt issuance costs. Partially offsetting Acasta's net repayment of debt during the six months ended June 30, 2018, the Company received net proceeds of \$39.4 million from the Amended Credit Facility (as hereinafter defined) within the Consumer Products reportable segment.

### Summary of loans and credit facilities

On January 3, 2017, the Company entered into a credit agreement providing a borrowing capacity of up to \$150.0 million, which was subsequently reduced to \$100.0 million on May 14, 2017 (the "Credit Facility"). As at March 31, 2018, facilities available under the Credit Facility included a revolving credit facility with availability of up to \$35.0 million to be used for working capital and other general corporate purposes and term loans A and B made available to finance the JemPak and Apollo acquisitions. On June 1, 2018, the Credit Facility was further amended in consideration of the JemPak Sale Transaction ("Amended Credit Facility"). Under the Amended Credit Facility availability under this facility was extended to \$58.0 million plus a \$5.0 million revolving credit facility. The Company used cash proceeds of \$32.7 million from the JemPak Sale Transaction to repay the principal outstanding under Term loan A, Revolving credit facility amounts previously drawn by JemPak, and accrued interest and fees. The Amended Credit Facility matures on December 31, 2018 and will automatically extend for an additional three months if not repaid at the original maturity date. The final maturity date is June 1, 2019. As at June 30, 2018, the undrawn capacity on the Credit Facility was \$4.7 million.

On May 14, 2017, Acasta entered into a secured two-year credit facility agreement (the "US Credit Facility") allowing for the borrowing of up to US \$150.0 million. During 2017, proceeds from the US Credit Facility were used to fund a US \$100.0 million investment in Stelloan. Interest is based on LIBOR plus an applicable margin. The US Credit Facility is secured by a first-priority lien over Acasta's real property. During the six months ended June 30, 2018, the Company made principal repayments of \$145.4 million, as permitted under the agreement, such that the outstanding principal balance at June 30, 2018 was \$12.6 (US \$9.6 million). Interest is LIBOR based plus an applicable margin. The US Credit Facility is secured by a first-priority lien over

Acasta's real property. The US Credit Facility matures within 12 months of June 30, 2018 and has been classified as a current liability. No new borrowings are permissible under this Facility.

#### **Financial Instruments**

The Company occasionally enters into contracts acting as economic hedges of underlying exposures that are not held for speculative purposes. Acasta does not use complex derivative contracts to hedge exposures. The fair value of the Company's interest rate swap contracts were recorded in the other non-current assets financial statement line item and settle on a monthly basis. The interest rate swap contracts exchanged variable rate interest amounts for fixed rate interest amounts and were designed as cash flow hedges in order to reduce the Company's cash flow exposure resulting from variable interest borrowings. The interest rate swaps and the interest payments on the loan occurred simultaneously and the amount in accumulated other comprehensive income was reclassified to net income (loss) from discontinued operations over the period that the variable rate interest payments on debt affect net income (loss) from discontinued operations. Upon the disposition of the Aviation reportable segment by way of the Stellwagen Sale Transaction, the Company derecognized its interest rate swap contracts as at March 27, 2018 at a fair value of \$15.9 million.

### **Off-Balance Sheet Arrangements**

The Company's off-balance sheet arrangements as at June 30, 2018 include operating leases of \$2.7 million related to plant, office and equipment leases. If Acasta were to terminate these off-balance sheet arrangements, the Company's liquidity position (as outlined in the table below) is sufficient to satisfy any related penalties or obligations.

### Liquidity and Capital Resources Analysis

As at June 30, 2018, both the Amended Credit Facility and The US Credit Facility are due within the next 12 months and have been included in current liabilities for reporting purposes.

As a result of the the refinancing of the Amended Credit Facility and the use of proceeds from the JemPak Sale Transaction and the monetization of the Stelloan PPNs to repay debt and assuming extension of the Amended Credit Facility, the Company believes that it has sufficient available capital resources to satisfy its net expenditure commitments (including contractual obligations) within one year of June 30, 2018 as set out below:

(Amounts in thousands of Canadian dollars)	Amount
COMMITMENTS	
Contractual obligations:	
Operating leases payable <sup>(1)</sup>	\$ 2,688
Debt	72,562
Amounts due to related parties	477
Other commitments:	
Accounts payable and accrued liabilities	28,182
Income taxes payable	5,362
Total commitments within one year of June 30, 2018	\$109,271
CAPITAL RESOURCES	
Cash and cash equivalents	\$ 2,974
Working capital resources, excluding cash and cash equivalents	73,382
	4,725
Total capital resources available within one year of June 30, 2018	\$ 81,081

<sup>(1)</sup> Operating leases payable later than one year and not longer than five years amounted to \$11.0 million and operating leases payable later than five years amounted to \$12.4 million as at June 30, 2018.

### RELATED PARTY TRANSACTIONS

On March 27, 2018, the Company closed the Stellwagen Sale Transaction to Mr. Douglas Brennan and certain other investors. Total sale proceeds included US \$35.0 million cash, cancellation of 26,000,000 Acasta Class B Shares, cancellation of the Stellwagen Earn-out liability and downside protection on the monetization of the Stelloan PPNs up to a maximum payout of US \$5.0 million. At June 30, 2018, a receivable of \$6.4 million (US \$5.0 million) has been recorded by the Company.

WFI Inc., the remaining lending party to the U.S. Credit Facility, is related to Acasta by virtue of being controlled by members of key management personnel at Apollo. As at June 30, 2018, \$12.6 million (US \$9.6 million) of debt was outstanding to WFI Inc. (December 31, 2017 — \$25.1 million or US \$20.0 million). The U.S. Credit Facility debt is subordinated relative to the Amended Credit Facility.

During the three months ended June 30, 2018, the Company made payments to the Apollo Vendors totaling \$2.5 million for post-closing adjustments relating to working capital at Apollo (three and six months ended June 30, 2017 — \$nil). No amounts are payable as at June 30, 2018.

During the three and six months ended June 30, 2018, the Company incurred fees of \$0.2 million and \$0.5 million, respectively, to entities controlled by members of JemPak key management (three and six months ended June 30, 2017 — \$0.6 million and \$0.8 million respectively). These expenses relate to rent on a plant facility owned by these related parties, as well as consulting services. As part of the JemPak Sale Transaction, the Company also incurred an additional \$1.8 million in severance and success fee payments to key management of JemPak, who were related parties at the date of the transaction.

During the three and six months ended June 30, 2018, the Company incurred \$3.7 million in severance and other costs associated with key management personnel of the Company, as defined, as a result of terminating certain head office employees based on the Company's intent to reduce costs. These amounts a have been paid in full as at June 30, 2018. An additional \$0.5 million in termination fees were incurred during the three and six months ended June 30, 2018 to a member of key management who was a related party at the time the expense was incurred.

Amounts due to related parties are non-interest bearing and are payable on demand, unless otherwise stated above. Related party amounts are recorded at their exchange amount.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The Company's critical accounting policies and estimates are disclosed in the Significant Accounting Polices, Significant Accounting Judgements and Estimates and Recently Issued Accounting Pronouncements notes to the Financial Statements.

### RISK PROFILE

For a detailed description of the risks facing the Company, see the "Risk Factors" section of the AIF which is available under the Company's profile on SEDAR at www.sedar.com. These risks described in the AIF should be considered by interested parties when evaluating the Company's performance and outlook.

The risks and uncertainties described in the AIF are those the Company believes to be material, but they are not the only ones it faces. If any of the risks identified, or any other risks and uncertainties that the Company has not yet identified or that it currently considers not to be material, actually occur or become material risks, its business, financial condition and operating results may be materially adversely affected. In that event, the trading price of the Company's securities could be materially and adversely affected.

### Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have access to sufficient liquid assets to meet its current liabilities when they are due, under both normal and stressed conditions, without incurring excessive losses. See the "Liquidity and Capital Resources — Liquidity and Capital Resources Analysis" section of this MD&A for the Company's assessment with respect to the sufficiency of available capital resources to satisfy its expenditure commitments (including contractual obligations) within one year of June 30, 2018. There is no guarantee or assurance that the Company will be able to realize its operating forecast within one year of June 30, 2018, which is partially dependent upon foreign exchange rates, and, thus, meet its financial covenants under the relevant credit agreements and/or obtain continued support from its lenders should that be required.

### Going Concern

Acasta's interim financial statements have been prepared on the basis of accounting principles applicable to a going concern, which assumes the Company will continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities in the normal course of business.

During the six months ended June 30, 2018, the Company funded its working capital requirements and its capital and operating expenditures through operating cash flows, proceeds from debt, proceeds from the Stellwagen Sale Transaction, proceeds from the JemPak Sale Transaction and proceeds from the monetization of the PPNs. Proceeds from these transactions have been used to reduce the indebtedness of the Company. Management expects that the cash to be generated from continuing operations based on amended and updated forecasts, which assumes a pre-determined Canadian dollar foreign exchange rate relative to the U.S. dollar, will be sufficient to fund the Company's capital and operating expenditures so as to meet its financial obligations as they fall due during the next twelve months. Management also expects that the Company will be able to either replace or extend the Amended Credit Facility beyond the June 1, 2019 maturity date.

There is no guarantee or assurance that the Company will be able to obtain replacement debt financing upon the maturity of existing credit facilities and realize its operating forecast in 2018, which is partially dependent upon foreign exchange rates, and, thus, meet its financial covenants under the relevant credit agreements and/or obtain continued support from its Lenders should that be required. These material uncertainties may cast significant doubt as to the Company's ability to continue as a going concern. As at June 30, 2018, the interim financial statements do not reflect any adjustments to carrying values of assets and liabilities and the reported expenses and balance sheet classifications that would be necessary should the going concern assumption be inappropriate. Such adjustments could be material.

### **CONTROLS EVALUATION**

The Company's interim Chief Executive Officer and interim Chief Financial Officer are responsible for establishing and maintaining disclosure controls and procedures and internal controls over financial reporting as defined in the Canadian Securities Administrators' National Instrument 52-109 — Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"). The interim Chief Executive Officer and interim Chief Financial Officer implemented disclosure controls and procedures and internal controls over financial reporting appropriate for the nature of operations of the Company.

### Evaluation of disclosure controls and procedures

Management is responsible for designing, implementing and maintaining disclosure controls and procedures as defined under NI 52-109. As at June 30, 2018, the Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures were effective and

that material information relating to the Company was made known to them and was recorded, processed, summarized and reported within the time periods specified under applicable securities legislation.

### Internal controls over financial reporting

Management is responsible for designing, implementing and maintaining internal controls over financial reporting as defined under NI 52-109. As at June 30, 2018, the Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these internal controls and procedures was effective in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the financial statements for external purposes in accordance with IFRS based on the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 Internal Control-Integrated Framework.

A control system, no matter how well designed and operated, can provide only reasonable, not absolute assurance that its objectives are met. Due to inherent limitations in all systems, no evaluations of controls can provide absolute assurance that all control issues, if any, within a company have been detected. Accordingly, Acasta's disclosure controls and procedures and its internal controls over financial reporting are effective in providing reasonable, not absolute assurance that the objectives of the Company's control systems have been met.

### **Changes in Internal Control**

The Company completed its implementation of disclosure controls and procedures and internal control over financial reporting associated with the entities acquired as part of the Qualifying Acquisition in the first quarter of 2018 within the permissible period under NI 52-109 and there were no changes frim April 1, 2018 to June 30, 2018.